

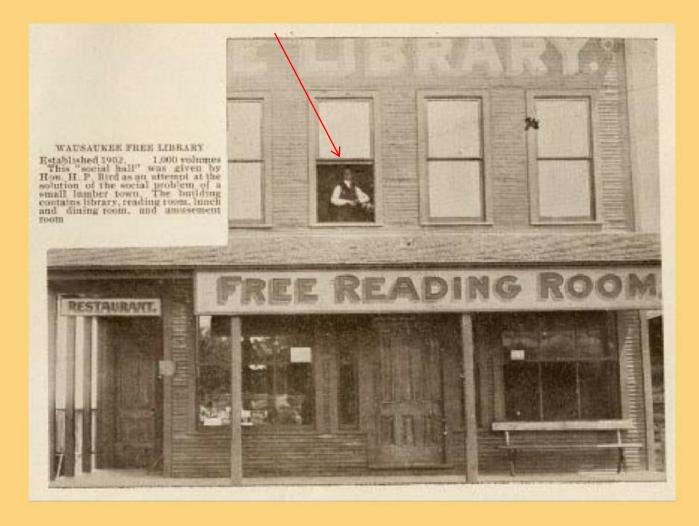
Unknown



- Incremental
- Priority
- <u>Outcome</u> based (<u>example</u>)

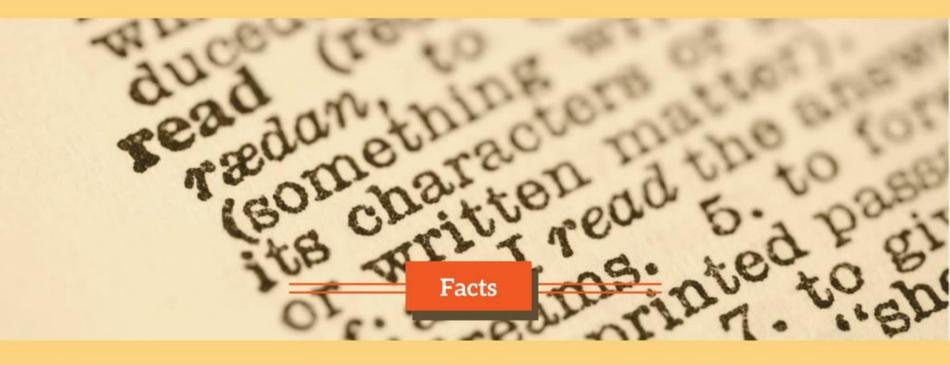
## **Goals** PRIORITIES MUST DRIVE EXPENDITURES

What, no plan? Ask and ye shall find. Listen and it will be made known to you.



<u>https://wilibrariesforeveryone.blogspot.com/search/label/Administration</u> (Friday, March 27, 2015 – *The Annual Report, It's an Historic Document*)

Be accountable



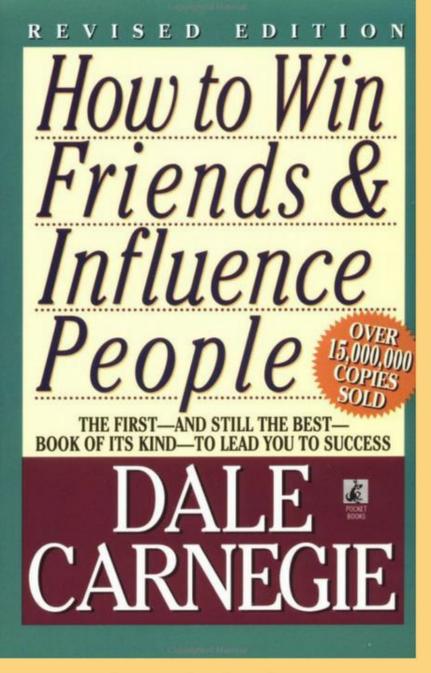
- Study, read & reflect
- Know the relevant <u>statutes</u>
- Seek the advice of knowledgeable, trusted sources
- Rely on your respected board members for heavy lifting
- Create different budget <u>views</u> for different audiences



- Learn to use tools of the trade
  - Excel with links and pivot tables
  - □ Your financial system
  - Canva/Publisher
  - PowerPoint and Prezi
  - □ Facebook closed groups, Google+
  - Cute PDF/Adobe
  - **Reports from your ILS**
- Automate it, delegate it, but make sure you understand it

			Amount (Plus				Remaining
Date 💌	Budget Categor	Description 💌	or Minus) 🛛 🔽	Budget Category	Budget Amount	Expenditures	Balance
9/1/2016	Gifts	Donation from Friends of the Library	\$150.00	Gifts	\$15,000.00	\$150.00	\$15,150.00
9/1/2016	Books	Baker & Taylor	(\$2,300.00)	Books	\$75,000.00	(\$2,300.00)	\$72,700.00
9/2/2016	E-materials	WiLS	(\$5,800.00)	Periodicals	\$15,000.00	\$0.00	\$15,000.00
9/4/2016	Utilities	WEnergies	(\$3,000.00)	AV	\$30,000.00	(\$5,500.00)	\$24,500.00
9/9/2016	AV	Amazon	(\$2,500.00)	E-materials	\$50,000.00	(\$5,800.00)	\$44,200.00
9/10/2016	AV	Recorded Books	(\$3,000.00)	Utilities	\$12,000.00	(\$3,150.00)	\$8,850.00
9/11/2016	Utilities	AT&T	(\$150.00)	Supplies	\$10,000.00	\$0.00	\$10,000.00
9/14/2016	Contracted Services	Bridges Library System	(\$14,000.00)	Equipment	\$25,000.00	(\$7,500.00)	\$17,500.00
9/14/2016	Equipment	Dell	(\$7,500.00)	Software	\$15,000.00	\$0.00	\$15,000.00
				Maintenance	\$10,000.00	\$0.00	\$10,000.00
				Contracted Service	\$25,000.00	(\$14,000.00)	\$11,000.00
				Interdept. Charge	\$5,000.00	\$0.00	\$5,000.00
				Wages	\$400,000.00	\$0.00	\$400,000.00
				Benefits	\$100,000.00	\$0.00	\$100,000.00

See how to make this spreadsheet <a href="https://youtu.be/xf6zxbBM2Aw">https://youtu.be/xf6zxbBM2Aw</a>



- Integrity + diligence + transparency = respect
- C<sup>3</sup> Communicate, communicate, communicate
- Focus on the important things, <u>things</u> that actually "move the needle"
- Think LEAN--teach your staff <u>what that really</u> means
- Give your board <u>options</u>; make sure they are <u>accurate</u> and grounded in <u>facts</u> and <u>reality</u>



- Always remember it's "we" not "me"
- Never forget you are part of a community that is more than the library
- Ask your staff for input early and often
- At the end of the day, come together



## "Mistakes are the portals of discovery."

## **James Joyce**

## <section-header><section-header><section-header><text><text><text><text><text>